

SECRET/SENSITIVENIO # 2165-74

DIA DECLASSIFICATION/RELEASE INSTRUCTIONS ON FILE

23 September 1974

MEMORANDUM FOR THE RECORD

SUBJECT: Meeting with the Director, DIA

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1. I met with [] at his office at my request today. I asked him his initial impressions about his organization and its people and inquired about some of his plans for the future.

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2. He responded by saying that he was much impressed by the top staff. He thinks quite highly of General []

He will be happy to get []

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has arranged to save a flag officer position by combining the job of Chief of Plans and Chief of Staff. This is the post that [] will take. [] believes that

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[] was spread too thin in the Collection Directorate. Responsibility for Humint has been put back with the attaches. [] remains responsible for Sigint and Imagery.

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3. As for future plans [] believes he needs more people, particularly analysts. He said that the DIA tradition has been one of avoiding such requests and he is finding it tough going with his staff in developing detailed support for his view that reinforcement is required.

4. The DIA innovations begun today with new current intelligence reporting vehicles, according to [] is related to the "family of products" he tried to get installed throughout the community when he was in the IC Staff. [] sees the new procedures as involving the production of "really current" current intelligence and as permitting the consumer to distinguish clearly between a warning item and one that is for information only. I asked [] if he had the horses to take on the new current work load. He said he thought he did and that in part he would meet the demand by cutting back on the number of briefers on the DIA rolls which he said numbered more than 60.

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SENSITIVE INFORMATION SOURCES
AND METHODS INVOLVED

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5. As a means of involving the service intelligence components and reducing their ability to snipe at DIA from the sidelines, [] wants to task them with intelligence production responsive to limited subjects with tight terms of reference. Among other things this will require the development of good solid central data bases. I explained OSR's hopes that we can, working with the NIOs, develop a national data base arrangement which will guarantee availability of solid data in times of crisis, and to do this without willy-nilly duplication.

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6. I invited [] to get DIA more actively involved in the "Navy problem". I said I thought it was essential that DIA have access to system Navy data in order to assess ASW developments. He said he would look into this. Among other things he said it would be useful to have [] also has high hope that the new DNI--Admiral Hinman--will prove more flexible than his predecessors.

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7. We discussed the challenge of [] material. [] had a particularly interesting thought about this. He thinks the material is so rich that it might be used by a very small contingent of CIA and DIA analysts to probe and evaluate the conventional wisdom built up by the study of other sources. I mentioned Secretary Schlesinger's desire that some of this material be used to develop special briefings for US troop commanders abroad. I said I thought such briefings should be all-source in nature perhaps semi-annual or annual and that they should be subject to CIA-DIA collaboration. He agreed and thought that the briefing team might also constitute the evaluation team as described above.

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8. We discussed MC 161, NIE 11-14, and the range of issues relating to MBFR and coordination on forces data. [] said he wants us in OSR as well as others outside the community actively involved in all these matters. He said he welcomes it, feeling that OSR has a useful role to play. I suggested that in future years 11-14 precede MC 161 instead of the reverse. [] said he saw the need for reinstitution of 11-4 to deal with basic material doctrine. He thinks an 11-4 should be produced annually prior to 11-14 and MC 161.

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9. This led to an exchange of sentiments in which we both promised collaboration. As [] put it, we all have more than enough to do. Resources are tight and we need to capitalize on those that we have. 25X1

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11. We agreed to get together periodically in the future. He asked me not to hesitate to call him directly on any issue. He said that DIA relations with OSR were reported to him as being in good shape and he complimented me on being the one who "put oil on the waters". I said I hoped it was more bread than oil. 25X1

[]
E. H. KNOCHE
Director
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Copies:
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[]

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